

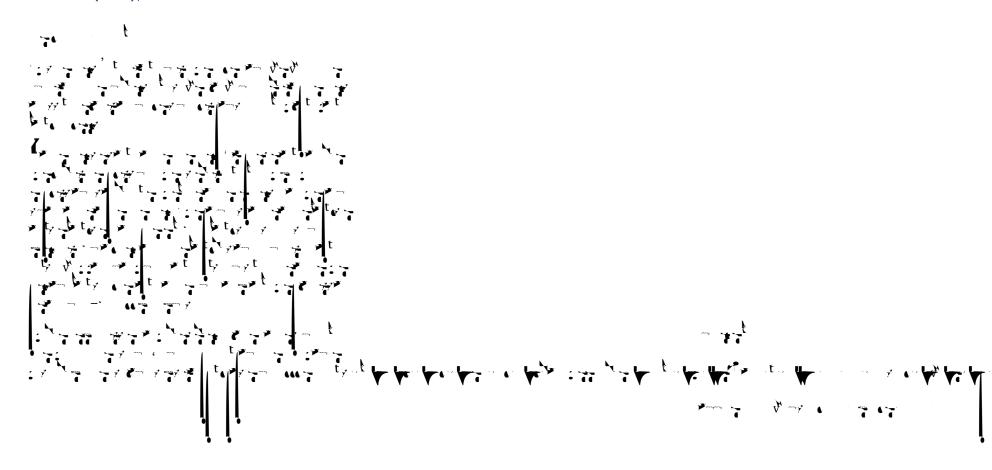
CONITEN	
COMPASS ROSE	06
VALUES	12
CHARACTER	18
ETHICS	20
SELF-DEVELOPMENT	22
MANAGEMENT	24
DECISION MAKING	26
COMMUNICATION	28
ORGANIZATIONAL ACUMEN	30
PROGRAMS	32
SOURCES	40
ACKNOWLEDGMENTS	44

#### THE ACADEMY





A MESSAGE FROM PRESIDENT RONNIE D. HAWKINS, JR., LT GEN (RET), USAF



### THE COMPASS ROSE

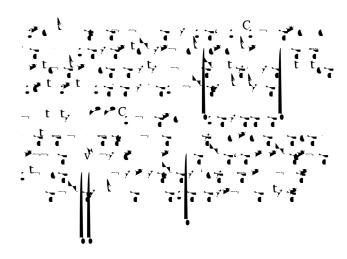
Birth is a beginning and death a destination; but life is a journey. A going, a growing from stage to stage: from childhood to maturity and youth to old age.

From innocence to awareness and ignorance to knowing; from foolishness to discretion and then perhaps, to wisdom. From weakness to strength or strength to weakness and often back again. From health to sickness and back we pray, to health again.

From offense to forgiveness, from loneliness to love, from joy to gratitude, from pain to compassion.

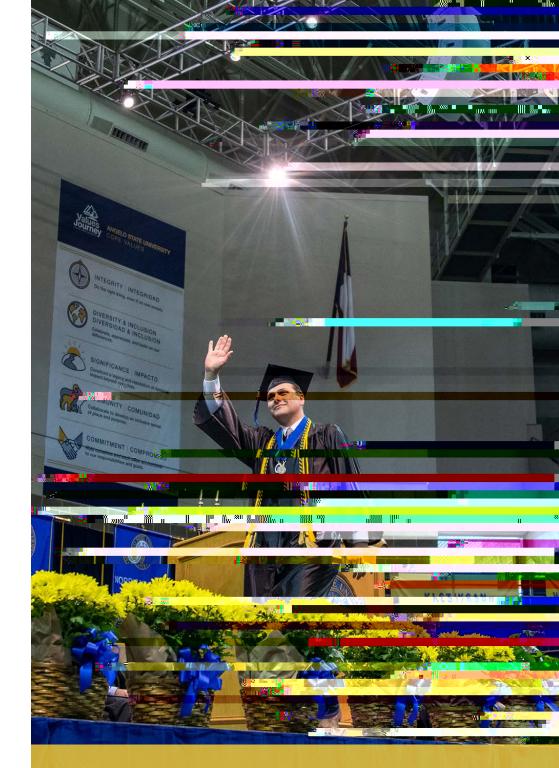
From grief to understanding, from fear to faith; from defeat to defeat to defeat, until, looking backward or ahead: we see that victory lies not at some high place along

### A MESSAGE FROM VICE CHANCELLOR STEVE SOSLAND



#### A CERTAIN KIND OF PERSON

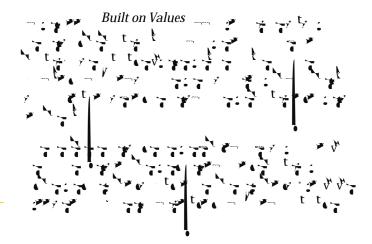




## OUR VALUES

Each of us possesses a moral compass programmed by parents, teachers, coaches, grandparents, clergy, friends, and peers. The compass is an integral part of our being. It continues to differentiate between proper and improper behavior until the day we die.

— John Huntsman, former Utah Governor





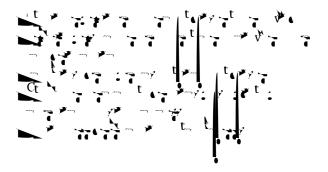
#### SIGNIFICANCE | IMPACTO

Construct a legacy and reputation of dynamic impact beyond ourselves.



### COMMUNITY | COMUNIDAD

Collaborate to develop an inclusive sense of place and purpose.



### COMMITMENT | COMPROMISO

Hold ourselves and each other accountable to our responsibilities and goals.



## CHARACTER

Character without capacity usually means weakness in a leader, but capacity without character means danger.

— David Gergen, former presidential advisor



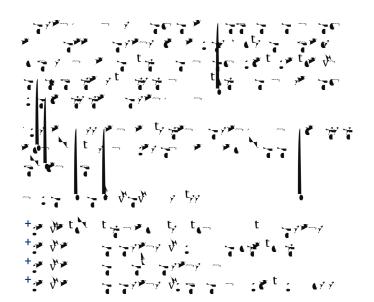




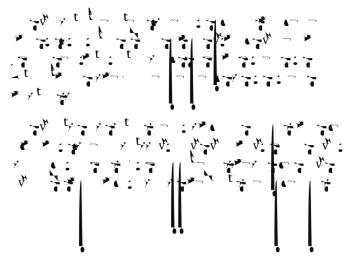
Leaders are people who do the right thing; managers are people who do things right.

There are risks and costs to action. But they are far less than the long-range risks of comfortable inaction.

— John F. Kennedy, 35th U.S. President of the U.S.







COMMUNICATION

The single biggest problem in communication is the illusion that it has taken place.

— George Bernhard Shaw, Irish Playwright

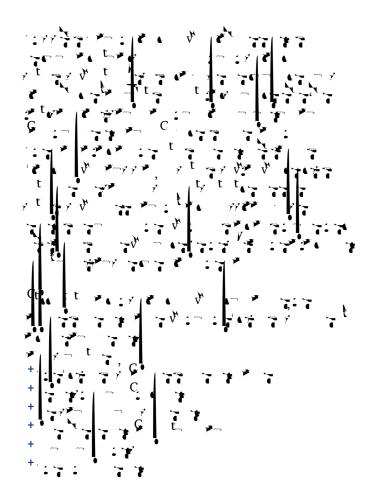








### STUDENT LEADER DEVELOPMENT PROGRAM

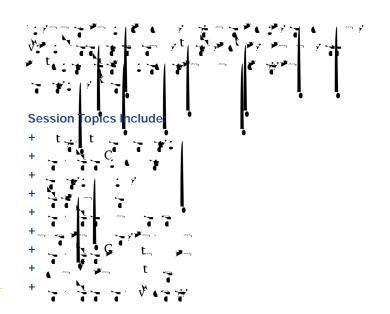




LEADERSHIP FOUNDATIONS

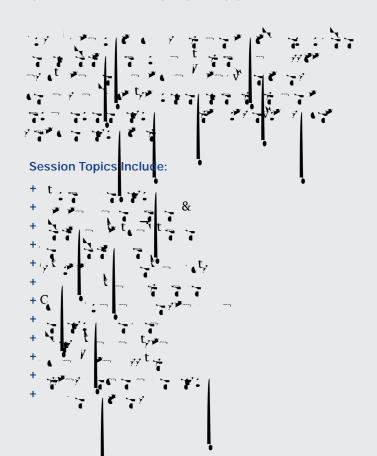


### **NEXT-LEVEL LEADER PROGRAM**





### ONE TEAM FELLOWS PROGRAM



# SOURCES

### THOUGHT LEADERS





Stan McCrystal











# **NOTES**

-	
 _	
_	
-	
 _	
-	
_	
-	
_	
-	
_	
_	
_	
-	
_	
_	

# NOTES

